

# UCF Budget Model Redesign Steering Committee

**Date:** 4/2/2020

**Time:** 12:00 p.m. – 01:00 p.m.

**Facilitators:** Committee Chairs Kristie Harris and Paul Jarley, and Huron Consulting

Attendees: Paige Borden, Danny Cavallo, Maribeth Ehasz, Sheila Amin Guitiérrez de

Piñeres, Elizabeth Hamilton, Chris Ingersoll, Mike Johnson, Elizabeth Klonoff, Kathy Mitchell, Shawn Putnam, Rebeca Richards, Jeff Jones, Joe

Trubacz, Lynn Gonzalez, Misty Shepherd, Rhonda Bishop

**Absent:** Donna DuBuc, Kyler Gray, Hina Behal, Sejal Barden, Derek Horton

Invitees: Huron Consulting Group: Greg Bedell, Michael Lee, Adam Meyer, and

Jaime Ontiveros

Minutes: Michael Lee

## **Meeting Agenda**

Baseline Allocation Model Feedback

Meeting #3: Research Related Metrics and Allocations

#### Office of Research Allocation Method:

The committee discussed adjusting the allocation method of the Office of Research from the number of active awards to the distribution of grants and contracts revenue. While C&G revenue demonstrates proportions of research activity, it will not accurately capture the expense level of OOR per award. However, the C&G revenue distribution does capture the scope of the research extent of the University, reflecting the ongoing subsidization of the smaller research activity by the larger grant earning research at other Colleges. Additionally, the SC recommended that there should not be any form of disincentivizing research activity at any of the operating units, as the deans should always pursue awards of any size or discipline.

Resolution: The SC recommended to adjust the allocation metric for the Office of Research from number of active awards to the C&G distribution of the operating units.

#### State Appropriations Research Activity Methods

The committee returned to the state appropriation allocation for research activity to address concerns of fluctuations on C&G revenue on an annual basis. The proposed option was moving to a 3-year average of C&G revenue for each operating unit, which would reduce the annual variability for allocating the 15% of allocable E&G appropriations (\$51.8 MM).

Resolution: The SC recommended to adjust the allocation from a single year's C&G distribution to a historical 3-year average distribution to reduce any random variability that could impact the eligible units.

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### **Direct Expense Measure for Allocation**

The SC discussed adjusting the distribution of direct expenditures of the operating units to use all expenses or only unrestricted expenses in the allocation of six central units. The SC discussed whether the central units supported the restricted expenditure activity of the operating units. While the services of the central units may not be exclusively driven by total expenditure, the measure serves as proxy of the overall size and scope of the activities of operating units.

Resolution: The SC recommended to keep the allocation measure of direct expense inclusive of both unrestricted and restricted expenses.

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