



Date:	5/28/2020
Time:	11:00 a.m. – 12:00 p.m.
Facilitators:	Committee Chairs Kristie Harris and Paul Jarley, and Huron Consulting
Attendees:	Paige Borden, Danny Cavallo, Maribeth Ehasz, Sheila Amin Guitiérrez de Piñeres, Elizabeth Hamilton, Chris Ingersoll, Mike Johnson, Elizabeth Klonoﬀ, Shawn Putnam, Rebeca Richards, Jeff Jones, Misty Shepherd, Rhonda Bishop, Donna DuBuc, Derek Horton, Hina Behal, Kathy Mitchell
Absent:	Lynn Gonzales
Invitees:	Huron Consulting Group: Greg Bedell, Michael Lee, Adam Meyer, and Jaime Ontiveros
Minutes:	Tracy Slavik

Meeting #9: Model Reveal

Budget Model Handout

Adam Meyer from Huron reviewed the income statement components: operating units, funds, direct and allocated revenues, direct expenses, central support unit allocations, and the central funding mechanism.

Individual Unit Statement

Meyer discussed the individual unit statement and highlighted where and how the allocated revenues, direct revenues, direct expenses, net transfer activity, central support unit allocations, participation fee, subvention distribution, and strategic funding sections are displayed.

He noted “Strategic Funding” is not being distributed in the model (it shows as zero on the income statements). The President and Provost will decide how those funds are dispersed.

Understanding the New Model: A College’s Viewpoint

Using the College of Business Administration as an example, Dean Paul Jarley walked the committee members through the college’s income statement. He reminded the group that these example statements used 2019 to illustrate how the model would have worked for that year, but they need to remember in real life 2019 this methodology was not available.

He said as a dean the first number he is concerned about is the “direct margin”. Also, the “net university contribution” is 1) subvention for those units that cannot cover central support unit allocations, and 2) the strategic funding.

Discussion occurred about the income statement components with an emphasis on the “Scholarships, Fellowships, and Student Financial Aid” line. Additional questions were asked about carryforward funds.

Jarley said the income statements should be viewed as a management tool for now. The purpose of today’s meeting is a higher-level focus on how managers can use the statements.

Huron will follow-up with committee members to ensure all questions are answered.

Wrap-Up

Jarley stated the charge of the committee has ended. Interim Provost Mike Johnson asked members to continue to understand the new model, as they are the ones who will educate the university. He added for incentives to work, subventions need to stay relatively stable.

Jarley asked when governance committees would be formed, and Johnson said that has yet to be determined.

Jarley and Kristie Harris offered to visit units to explain the model and answer questions.